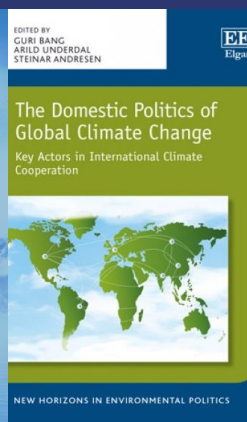




Annual Report **2015**



FRIDTJOF NANSENS INSTITUTT
FRIDTJOF NANSEN INSTITUTE



FROM THE DIRECTOR

2015 was another good year for the Fridtjof Nansen Institute (FNI), both financially and academically. For the second year in a row, we achieved the highest score for scholarly publishing among all Norwegian research institutes. Moreover, we maintained our high success rate for project proposals submitted to the Research Council of Norway, which is the main reason for our stable financial situation over time. All this is thanks to the expertise of our staff and good internal working relations – not least our tradition of collaboration across academic, thematic and geographical boundaries, a vital asset indeed.

FNI conducts research on international relations and international law related to energy politics, the management of natural resources and environmental protection. As we are a contract-based research institute, our project portfolio at any given time reflects the concerns of the real world, and the research priorities of funding bodies. Today, climate law and politics feature high in our research studies, from the global climate negotiations, via the EU's regional climate regime, to national and even local climate politics in countries such as China, Russia and the US. Climate issues also loom large in our research on the law of the sea, for instance related to international legal challenges arising as a result of global warming and sea-level rise.

Our research on the politics of renewable energy is also becoming increasingly relevant. In the

first call of the Research Council's new interdisciplinary programme on environmental issues (MILJØFORSK), the only social science project selected for financing was awarded to FNI. That project deals with the potential trade-off between greenhouse gas emission reductions and nature protection politics in windpower development in Norway.

FNI's research is international in every sense of the word. The vast majority of our publications



Geir Hønneland

appear as articles in international academic journals or as books with international publishing houses – mainly in English, but occasionally translated into other languages, such as Chinese. All our research projects involve international cooperation, and we have partners on all continents. In addition to well-established partnerships with many European and North American academic institutions, our external relations are expanding eastwards and southwards. My first trips as new FNI director last year went to our collaboration partners in Beijing and Shanghai, and to Busan in South Korea. New partnerships have recently been established with academic institutions in India, and our relations with Asian countries are expected to become increasingly important

in the near future. That being said, with the rise in East-West tensions, our firmly established expertise on Russia and its relations with the West will remain more relevant than ever before.

These are indeed exciting times for FNI.

ANNUAL REPORT OF THE BOARD, 2015

ACADEMIC PROFILE AND MAIN OBJECTIVES

The objective of the FNI is to understand the underlying forces in international environmental and resource politics, and on that basis make well-founded contributions to political solutions of problems in these areas. The institute also works to promote greater awareness of how Norway is influenced by, and may exert influence on, international framework conditions in these areas.

The institute undertakes academic studies, applied research projects, investigations and evaluations. FNI research is expected to maintain a high level of scholarship and contribute to further scientific development through international publication and other means. The institute also strives to be user-friendly and deliver results of practical relevance. The balance between these concerns is complex and is not necessarily reflected in each single project or publication. For the institute as a whole, however, both elements are important.

FOCAL AREAS AND RESEARCH PORTFOLIO

In 2015, FNI research activities were grouped in the following seven focal areas:

- Global environmental governance and law
- Climate change
- Law of the Sea and marine affairs
- Biodiversity and genetic resources
- Polar and Russian politics
- European energy and environmental politics
- Chinese energy and environmental politics

The project portfolio consisted of 53 research and evaluation projects. Project acquisition was good, with 12 new externally-financed projects secured, including large-scale, multiyear projects and shorter evaluations.

FINANCING AND ECONOMY

The Research Council of Norway (RCN) was FNI's main source of revenue in 2015. As coordinator or central project partner, the institute acquired several new multi-year projects, in competition with other research centres. These projects were awarded from various

programmes, which in turn receive their funding from a range of government ministries and other sources.

The institute also receives an annual basic grant from the RCN. This funding is to be used to 'ensure a long-term basis for professional research quality and results within the institute's key activities'. The grant of NOK 8.114 million in 2015 was used for supplementary financing of PhD projects, preparation of manuscripts for peer-reviewed publication, project initiation and strategic expertise-building projects.

Government ministries, businesses, private foundations and institutions abroad were also among the FNI's sources of funding. Worthy of mention is the framework agreement on contributions towards the development of the government's High North initiative, signed with the Ministry of Foreign Affairs in November 2014, and with a large number of concrete tasks assigned during 2015.

Liquidity remained satisfactory throughout the year 2015.

The institute's economic situation is deemed satisfactory. The FNI Board and leadership consider the plans for continued activities to be justified by the annual accounts for 2015.

PERSONNEL

22 researcher work-years were carried out at the FNI in 2015. As of 31 December 2015 the institute had a research staff of 30. This includes five in part-time positions, and three on parental leave. The administrative staff of seven persons carried out just over 5 work-years altogether.

The FNI has continued its active recruitment of Master's degree students. In the course of 2015, 19 students were associated with the institute for longer or shorter periods. In all, 58 people were associated with the institute during the year, on a full-time or part-time basis or on student scholarships.

As of the end of 2015, the FNI had nine staff members qualified as Researcher I (Professor), while 13 qualified as Researcher II (Associate Professor) in the Norwegian system. Of these 22, a full 16 hold doctoral degrees. A doctorate automatically results in promotion to Re-

searcher II; the other six have had their qualifications recognized by external evaluation committees.

The FNI has maintained its focus on doctoral-level research. At the end of the year, seven research staff members were in different stages of their PhD projects. Another two were scheduled to start their PhD research from early 2016. In addition to ensuring important individual qualification, doctoral projects are a major element in our long-term strategy for building expertise.

One FNI researcher had additional part-time university employment, at the University of Tromsø, while two professors, both from the University of Oslo, had part-time employment with the FNI. In the course of 2015, five guest researchers visited FNI, from institutions in India, Germany, Russia, Japan and Norway.

PUBLICATIONS

2015 was another good year with regard to scientific publication. Although FNI was not able to equal the results of the record years 2013 and 2014, it maintained a level of publishing that was approximately twice the average in the of Norwegian research institute sector. Six books, including one monography, 24 peer-reviewed scientific articles and 34 peer-reviewed chapters in scientific books were published.

RESEARCH COOPERATION

A central element in developing the professional activities of the FNI has been expansion of collaboration with other research institutions and individual researchers, in Norway and elsewhere, to supplement the institute's own expertise.

In 2015 the FNI had formalized cooperation with a range of Norwegian institutions. These include the Norwegian Institute of International Affairs (NUPI), the Universities of Oslo, Bergen and Tromsø, CICERO – Centre for International Climate and Environmental Research, the Norwegian Institute for Defence Studies (IFS), NOFIMA, Genøk, the Oslo and Akershus University College, Northern Research Institute (NOR-UT), the Siga Group, the Norwegian Institute of Bioeconomy Research (NIBIO), the Norwegian Institute of Public Health, Statistics Norway, Nord University and the Norwegian University of Life Sciences (NMBU).

In 2015 the FNI was also involved in various multi-national research projects. Partners included the

Stockholm Environment Institute (SEI), Gesellschaft für Internationale Zusammenarbeit (GIZ, Germany), University of Lund (Sweden), South Asia Watch on Trade, Economics and Environment (SAWTEE, Nepal), the University of Umeå (Sweden), Carleton University (Canada), Wageningen University (the Netherlands), East-West Center (Hawaii), Shanghai Institutes for International Studies (China), Polar Research Institute of China, Korea Maritime Institute, Imperial College London, University of Ontago (New Zealand), Center for Biodiversity Policy and Law (CEBPOL, India), University of Plymouth (UK), University of California, University of Leicester (UK), University of New South Wales (Australia), The George Washington University (USA), Autonomous University of Madrid Foundation (Spain) and WWF Russia. In addition, the FNI works together with foreign researchers on an individual basis.

INSTITUTE LEADERSHIP TEAM

Entering 2015, Arild Moe was Acting Director, following the resignation of former Director Leiv Lunde the preceding autumn. In February 2015, the Board concluded a contract with Deputy Director Geir Hønneland to take over as Director from 1 April. On the same date, Research Professor Lars H. Gulbrandsen became Deputy Director. Kristin Rosendal was Research Director and Claes Lykke Ragner was Head of Administration and Information throughout the year.

EQUAL OPPORTUNITY, WORKING ENVIRONMENT, SICK LEAVE

Of the 58 persons affiliated with the institute in 2014, 35 were men and 23 were women. The FNI does not have specific policies for employing women, but, viewed over a period of several years, recruitment has been gender-balanced, also on the different competence levels.

Sick leave in 2015 stood at 1.4%.

In the assessment of the Board, the FNI enjoys a good social and physical working environment.

FNI activities have little direct impact on the external environment. We strive to reduce paper consumption through the use of electronic media; paper and plastics are sorted and delivered for recycling.

MANAGEMENT OF THE POLHØGDA PROPERTY

In addition to day-to-day maintenance, FNI in 2015 carried out the long-planned kitchen renovation. Furthermore, FNI in 2015 continued its plan to raise the conservation level in Fridtjof Nansen’s study room, in close cooperation with experts from the Norwegian Museum of Cultural History.

WORK OF THE BOARD AND THE COUNCIL

One Council meeting was held in 2016, and there were six meetings of the Board.

Lysaker, 5 April 2016

(signed by all Board members and the Director)



MEMBERS OF FNI’S BOARD AND COUNCIL following the 2015 Annual Meeting

BOARD

Øyvind Østerud (Chairman)
Bjørn Tore Godal
Anne Louise Koefoed
Ann Therese Lotherington
Christian Fredrik Michelet
Pål Wilter Skedsmo, (staff representative)

COUNCIL

Sverre Lodgaard (Chairman)
Nils Bøhmer
Kate Hansen Bundt
Sverre Diesen
Else Berit Eikeland
Rasmus Hansson
Anne Lene W. Hojem
Kjetil Høyer
John-Mikal Størdal
Liv Monica Stubholt
Gry Synnevåg
Kåre Willoch
Jan-Gunnar Winther
Pål Wilter Skesmo (staff representative)



Photo: Jan Dalsgaard Sørensen

ANNUAL ACCOUNTS 2015

FINANCIAL STATEMENT

	Accounts 2015 (NOK)	Note	Accounts 2014 (NOK)
Operating income			
Norw. Research Council, incl. basic grant	34 047 290		29 424 402
Norwegian govt. & public institutions	2 011 682		3 269 317
Other research income	3 664 403	1	4 409 351
Other operating income	144 500	2	145 785
Sum operating income	39 867 875		37 248 855
Operating costs			
Transfers to cooperation partners	6 949 884		4 930 125
Salaries and personnel costs	27 521 132	3,4	27 379 446
Ordinary depreciations	314 022	5	296 889
Other operating costs	4 643 015	4,6	4 768 449
Sum operating costs	39 428 052		37 374 909
Result excluding financial income	439 823		-126 054
Net financial income	292 759		343 810
Ordinary pre-tax result	732 582		217 756
Tax on ordinary result	41 595	7	-98 786
Result	690 987		316 542
Transfer to/from capital:	690 987		316 542
Sum transfer of result	690 987		316 542

BALANCE SHEET, 31 DECEMBER

	Accounts 2015 (NOK)	Note	Accounts 2014 (NOK)
Assets			
<u>Fixed assets</u>			
Real estate: Polhøgda	1 208 300	5	890 000
New building	6 992 755	5	7 262 150
Office equipment, machinery	119 209	5	107 807
Sum fixed assets	8 320 264		8 259 957
<u>Liquid assets</u>			
Trade accounts receivable	2 141 101		1 792 725
Other accounts receivable	1 529 029	8	2 017 368
Bank deposits, cash etc.	18 925 410	9	19 986 460
Sum liquid assets	22 595 540		23 796 553
Sum assets	30 915 804		32 056 509
Capital and Debts			
<u>Capital</u>			
Basis fund	890 000	10	890 000
Accumulated capital	9 666 995	10	8 976 008
Sum capital	10 556 995		9 866 008
<u>Allocation for future obligations</u>			
Pension obligations	2 400 000	3,11	1 180 000
Sum allocation for future obligations	2 400 000		1 180 000
<u>Short term debt</u>			
Accounts payable	1 078 904		1 478 488
Payable tax	41 595	7	9 882
Taxes and assessments	1 863 888		1 816 950
Other short term debt	14 974 422	8	17 705 182
Sum short term debt	17 958 809		21 010 501
Sum debt	20 358 809		22 190 501
Sum capital and debt	30 915 804		32 056 509

Lysaker 5 April 2016

(signed by all Board members and the Director)

Notes to the Annual Accounts 2015

Accounting principles

The annual accounts have been prepared in accordance with Norway's Accounting Act and with recognized good accountancy practices for small enterprises.

Received allocations are entered into the accounts as income in accordance with the progress of the project in question, with each project considered separately. The sale of services to private businesses is registered as income upon delivery.

Liquid assets and short term debts normally include items that are due for payment within one year after the date of balance, as well as items related to the operating cycle. Liquid assets are assessed at procurement cost or estimated real value, whichever is lower. Short-term debt is balanced at its nominal value at the time of establishment.

Possessions intended for permanent ownership and use are classified as fixed assets, and are assessed at procurement cost. Fixed assets are entered into the balance sheet and are depreciated over their economic lifespan. Fixed assets are written down to their real value in the case of drops in value that are not expected to be temporary. This is reversed if the basis for the write-down no longer applies. Long-term debts are balanced at their nominal value at the time of their establishment.

Items in foreign currency are valued according to the exchange rate at the end of the year.

Trade accounts receivable and other accounts receivable are valued at their nominal value minus allocations intended to cover expected losses. Such allocations are determined on the basis of individual assessment of the accounts receivable in question. In addition, for other accounts receivable, an unspecified allocation to cover expected losses is made.

With effect from 2008, the Norwegian tax authorities have determined that FNI must pay tax on parts of its income. Payable tax is calculated as a result of taxable turnover with a proportional part of expenses deducted. Deferred tax assets are not entered into the balance sheet, as only a small portion of the foundation's turnover is taxed.

The company is required to have a mandatory occupational pension scheme.

All monetary sums are in Norwegian kroner (NOK).

Note 1 Other research income

	2015	2014
Private sector	2 031 447	1 496 338
Other research institutions	0	0
Foreign institutions	1 632 956	2 913 013
Total	3 664 403	4 409 351

Note 2 Other operating income

	2015	2014
Sales, rent and other income	62 500	65 785
Grant from Bærum municipality	80 000	80 000
Total	144 500	145 785

Note 3 Personnel costs

	2015	2014
Salaries	19 506 527	20 006 278
Payroll tax	3 275 911	3 088 656
Pensions	4 028 068	3 895 581
Hired personnel	538 326	167 393
Other benefits	172 300	221 538
Total	27 521 132	27 379 446

The number of person-years worked in 2015 was 27.

In accordance with Norway's Mandatory Occupational Pension Act, the institute is required to have a pension scheme, This pension scheme is fully compliant with the obligations of the Act.

Note 4 Benefits/Remuneration of the Board, Director and auditor

Benefits for leading persons

	Salary	Pensions	Other benefits	Total
Director	1 174 292	715 636	12 856	1 902 784
Board	90 000	0	0	90 000

In the course of the year, FNI implemented a change of Director. The salary given is for the entire year, but for each Director only for that part of the year he held the position.

The 2015 pension costs include a large one-time item due to salary increase upon that researcher's promotion to Director.

There is no agreement concerning severance pay, bonus, profit sharing, or similar, for the FNI Director or the Board.

No loans or financial guarantees have been given to any FNI employees, board members or persons close to these.

Auditor's remuneration

Auditing	40 760
Other services	22 862
Total	62 622

The auditor's fee is exclusive of VAT.

Note 5 Depreciation of fixed assets

	Polhøgda	New building	Office equipment & machinery	Total
Procurement cost 01.01	890 000	8 894 527	165 392	9 949 919
+ New assets	324 419	0	49 910	374 329
- Exited assets	0	0	0	0
= Procurement cost 31.12	1 214 419	8 894 527	215 302	10 324 248
Accum. depreciations 01.01	0	1 632 377	57 586	1 689 962
+ Ordinary depreciations	6 119	269 395	38 506	314 022
= Accum. depreciations 31.12	6 119	1 901 772	96 093	2 003 984
Balance sheet value 31.12	1 208 300	6 992 755	119 210	8 320 264
Depreciation rates (%)	1-1	2-20	20-20	

Note 6 Other operating costs

This includes property maintenance costs of NOK 179,335. Such costs in 2014 were NOK 295,459. The Polhøgda property is maintained and developed in accordance with the FNI Statutes.

Note 7 Taxes

Basis for tax cost, changes to deferred tax and payable tax

Pre-tax result	732 582
+/- Change in differences not part of the basis for deferred tax/tax assets	1 281 870
+/- Share of income that is tax-exempted	-1 879 760
+/- Permanent differences	19 363
= The basis for tax cost in 2015	154 054
+/- Changes in differences part of the basis for deferred tax/tax assets	0

+/- Changes in deficits, tax credits etc, to be carried forward	0
= Basis for payable tax in the financial statement	154 054
= Taxable income	154 054
<u>Distribution of tax cost</u>	
Payable tax	41 595
+/- Change in deferred tax/tax assets	0
= Tax cost 27%	41 595
= Tax cost in the financial statement	41 595
<u>Payable tax in the balance statement</u>	
Payable tax in the tax cost	41 595
= Payable tax in the balance statement	41 595

A deferred tax asset of NOK 742 768 is not entered into the balance sheet.

Note 8 Accounts receivable and debts

	2015	2014
Accounts receivable due more than 1 year ahead	0	0
Long-term debt due more than 5 years ahead	0	0

No FNI assets are bound up as collateral for debts or guarantees.

Note 9 Bank deposits, cash etc.

Deducted tax deposits per 31.12.2015 totalled NOK 1 043 093. The corresponding figure was NOK 1 006 706 on the same date in 2014.

Note 10 Capital

	Basis fund	Accumulated capital	Total
Capital 01.01	890 000	8 589 968	9 866 008
Result 2015	0	690 987	690 987
Capital 31.12	890 000	8 906 510	10 556 995

Note 11 Pension obligation

FNI has a running pension agreement with the former director who retired in January 2012. Part of the pension obligations under this agreement is not insured, and is financed through regular operations.

Number of employees included in this pension scheme: 1

Discount rate used to calculate pension obligations: 2.7%

The annual adjustment of the pension corresponds to the percentage change in the Public Pension Base Rate.

This pension agreement is for life, to be taken over by the surviving spouse with a reduced obligation.

THE AUDITOR'S REPORT



To the board of
Fridtjof Nansens Institutt

INDEPENDENT AUDITOR'S REPORT

Report on the Financial Statements

We have audited the financial statements of the Foundation Fridtjof Nansen Institute showing a profit of NOK 690 987. The financial statements comprise the balance sheet as at 31 December 2015, income statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

The Board of Directors and the Management's Responsibility for the Financial Statements

The Board of Directors and the Managing Director are responsible for the preparation and fair presentation of these financial statements in accordance with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway, and for such internal control as the Board of Directors and the Managing Director determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with laws, regulations, and auditing standards and practices generally accepted in Norway, including International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements are prepared in accordance with the law and present fairly, in all material respects, the financial position of Fridtjof Nansens Institutt at December 31, 2015, and its financial performance for the year then ended in accordance with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway.

Report on Other Legal and Regulatory Requirements

Opinion on the Board of Directors' report

Based on our audit of the financial statements as described above, it is our opinion that the information presented in the Board of Directors report concerning the financial statements and the going concern assumption is consistent with the financial statements and complies with the law and regulations.

Opinion on Registration and Documentation

Based on our audit of the financial statements as described above, and control procedures we have considered necessary in accordance with the International Standard on Assurance Engagements (ISAE) 3000, «Assurance Engagements other than Audits or Reviews of Historical Financial Information», it is our opinion that the management has fulfilled its duty to produce a proper and clearly set out registration and documentation of the foundation accounting information in accordance with the law and bookkeeping standards and practices generally accepted in Norway.

Opinion on management

Based on our audit of the financial statements as described above, and control procedures we have found necessary in accordance with International Standard on Assurance Engagements (ISAE) 3000, we believe the foundation is managed in accordance with the law, the Foundation purposes and bylaws otherwise.

Drammen, April 28, 2016

Revisorkollegiet AS

Svein A. Andersen
statsautorisert revisor

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3341 Åmot

Uvdal
Nore og Uvdal Næringspark
3632 Uvdal



Revisorkollegiet AS er medlem av HLB Internasjonalt - et internasjonalt nettverk uavhengige revisjon-, regnskap- og advokatfirmaer

FNI STAFF 2015

LEADERSHIP TEAM

Moe, Arild, Acting Director, Senior Research Fellow, Cand. Polit. (until March)
Hønneland, Geir, Director, Research Professor, Dr. Polit. (from April)
Hønneland, Geir, Deputy Director, Research Professor, Dr. Polit. (until March)
Gulbrandsen, Lars H., Deputy Director, Research Professor, Ph.D. (from April)
Rosendal, G. Kristin, Research Director, Research Professor, Dr. Polit.
Ragner, Claes Lykke, Head of Administration and Information, Cand. Scient.

RESEARCH STAFF

Andresen, Steinar, Research Professor, Cand. Polit.
Eikeland, Per Ove, Senior Research Fellow, Cand. Polit.
Fauchald, Ole Kristian, Research Professor, Doctor of Law
Gulbrandsen, Lars H., Research Professor, Ph.D. (until March)
Hansen, Harald Sakarias Brøvig, Researcher, Master of International Fisheries Management (from October)
Heggelund, Gørild, Senior Research Fellow
Hsiung, Christopher Weidacher, Research Fellow, Master of Political Science (from August)
Inderberg, Tor Håkon Jackson, Sr. Research Fellow, Ph.D.
Jensen, Leif Christian, Senior Research Fellow, Ph.D.
Jensen, Øystein, Senior Research Fellow, Ph.D.
Jevnaker, Torbjørn, Research Fellow, Master of Political Science
Jørgensen, Anne-Kristin, Research Fellow, Cand. Polit.
Jørgensen, Johan Holten, Research Fellow, Cand. Polit. (April-August)
Korppoo, Anna, Senior Research Fellow, Ph.D.
Loe, Julia S. P., Doctoral Research Fellow, Master of Arts
Moe, Arild, Senior Research Fellow, Cand. Polit. (from April)
Myhrvold, Andreas Røise, Master of Philosophy in Culture, Environment and Sustainability (January)
Prip, Christian, Senior Policy Analyst, Master of Law
Rottem, Svein Vigeland, Research Fellow, Ph.D.
Rowe, Lars, Senior Research Fellow, Ph.D.
Sandberg, Kristin Ingstad, Sr. Research Fellow
Skedsmo, Pål Wilter, Research Fellow, Master of Social Anthropology
Skjærseth, Jon Birger, Research Professor, Dr. Polit.
Stensdal, Iselin, Research Fellow, Master in Chinese Studies
Stokke, Olav Schram, Research Professor, Dr. Philos.
Tvedt, Morten Walløe, Senior Research Fellow, Cand. Jur.
Vidas, Davor, Research Professor, Doctor of Law
Vormedal, Irja, Senior Research Fellow, Ph.D.

Wettestad, Jørgen, Research Professor, Cand. Polit.
Winge, Tone, Research Fellow, Master of Development Studies

ADMINISTRATIVE STAFF

Abraha, Biniam, Cleaner
Haugbo, Ola Just, Manager of Information Systems
Hiorth, Rigmor L.W., Administrative Assistant
Lorentzen, Kari, Librarian
Sørensen, Hanne, Head of Accounting
Sørensen, Jan Dalsgaard, Caretaker

MASTER'S STUDENTS

Arntzen, Inger Karin Hjellbakk (September-December)
Aure, Jakob Bergvik (May-July)
Berger, Simen Storm (until May and from December)
Brune, Camilla C. (until January)
Codère, Charles (until July)
Diouf, Lika Døhl (July-August)
Eriksen, Stine Risdal (from December)
Fleming, Alison (February-May)
Gjermstad, Anders (March-August)
Greaker, Alexander (February-April)
Hassel, Matilde (from September)
Havas, Vilma (January-May)
Iulianella, Dario (until May)
Larsen, John Terje (from November)
Nygard, Gunn (from November)
Oldervik, Maria Stetzer (until May)
Stenberg, Morten Hvaal (January-March)
Svinø, Kirsti (January-May)
Verbeek Wolthuys, Johan (from October)

GUEST RESEARCHERS

Bunina, Julia, University of Freiburg, Germany (Nov-Dec)
Hembre, Berit Sofie Hustad, Norwegian Institute of Public Health and University of Oslo (April-December)
Raspotnik, Andreas, University of Cologne, Germany (May-Aug)
Taneja, Kabir, independent researcher and journalist, India (June-September)
Yoshida Masanori, Ministry of Land, Infrastructure, Transport and Tourism, Japan (from Sep)

STAFF LINE-UP AS OF MAY 2016

Leadership team



Geir Hønneland
Director



Lars H. Gulbrandsen
Deputy Director



G. Kristin Rosendal
Research Director



Claes Lykke Ragner
Head of Administration

Research staff



Steinar
Andresen



Per Ove
Eikeland



Ole Kristian
Fauchald



Harald S. B.
Hansen



Gørild
Heggelund



Tor Håkon J.
Inderberg



Leif Christian
Jensen



Øystein
Jensen



Torbjørn
Jevnaker



Anne-Kristin
Jørgensen



Anna
Korppoo



Julia S. P.
Loe



Arild
Moe



Christian
Prip



Svein Vigeland
Rottem



Lars
Rowe



Kristin Ingstad
Sandberg



Pål Wilter
Skedsmo



Jon Birger
Skjærseth



Iselin
Stensdal



Olav Schram
Stokke



Morten Walløe
Tvedt



Davor
Vidas



Irja
Vormedal



Arne
Walther



Jørgen
Wettestad



Tone
Winge

Administrative staff



Ola Just
Haugbo



Rigmor
Hiorth



Kari
Lorentzen



Hanne
Sørensen



Jan Dalsgaard
Sørensen

PUBLICATIONS 2015

GLOBAL ENVIRONMENTAL GOVERNANCE AND LAW

Andresen, Steinar

Effectiveness

In P Pattberg and F Zelli (eds) *Encyclopedia of Global Environmental Governance and Politics*. Cheltenham, UK, Edward Elgar, 2015, pp. 441-447.

Andresen, Steinar and Steven J. Hoffman

Much can be learned about addressing antibiotic resistance from multilateral environmental agreements

The Journal of Law, Medicine & Ethics, Vol Volume 43, No S3, 2015, pp. 46-54.

Auld, Graeme and Lars H. Gulbrandsen

Diversifying Nature Protection: Evaluating the Changing Tools for Forest Protection in Canada and Norway

Review of Policy Research, Vol 32, No 6, 2015, pp. 699-722.

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THE FNI IN FIGURES

	2010	2011	2012	2013	2014	2015
<i>Work-years</i>	31	32	31	29	29	27
- including research work-years	25	26	25	24	24	22
<i>Turnover (million NOK)</i>	30.7	32.3	34.0	35.2	37.2	39.9
<i>Scientific publications*</i>						
- Books (monographs)	6	0	3	4	3	1
- Journal articles	27	12	11	18	27	24
- Book chapters	8	11	19	45	21	34
- Publication points**	71.2	24.8	41.4	71.4	70.2	** 62.3
<i>Other academic publications ***</i>						
- Books****	3	4	7	7	2	5
- Journal articles	4	1	3	2	2	5
- Book chapters	0	8	4	1	1	6
- FNI Reports	17	14	18	6	16	10
- FNI Climate Policy Perspectives reports	-	3	4	4	3	1
- External reports	4	2	2	4	2	5
<i>Commentary articles and other popularized publications</i>	21	22	30	30	31	33
<i>Presentations/lectures:</i>	152	142	120	175	122	140
- lecture series/courses	3	5	3	3	3	2
- at universities etc.	22	21	23	30	24	24
- at scholarly conferences	53	48	25	51	33	44
- for users	66	57	58	76	48	49
- for the public	8	11	11	15	14	21
<i>Registered media coverage*****</i>	129	100	134	173	120	141
<i>FNI events*****</i>	11	10	9	9	10	5

* According to The Norwegian Association of Higher Education Institutions (UHR)'s definition of 'scientific publication', including requirements that the publication presents new insight, has a form which enables verification of results (incl. references), and is published in approved scientific publication channels (journals/book publishers) with peer review.

** Publication points are calculated according to rules set by the Research Council of Norway. In 2015, these rules were revised, increasing credits for external, and in particular international, co-authorship. For that year, using the old rules, FNI would have received 53.9 points.

*** Books, articles, book chapters and reports that, for various reasons, do not fulfil the UHR definition of "scientific publication", but which are directed towards an academic audience (as opposed to commentary articles and other popularized publications which are mainly directed towards users and the public).

**** Also includes edited books, new editions, translated versions and other books (or book-like publications) where FNI researchers have been heavily involved.

***** News agency articles etc. published in several different newspapers/media are here counted only as one.

***** Larger seminars and conferences organized by FNI (alone or in cooperation with others).

THE NANSEN HERITAGE

Fridtjof Nansen (1861–1930) became famous for his exploration of the Arctic, but he also made major scientific contributions and worked as a diplomat. In his later years he worked extensively to help prisoners of war and refugees, and with famine relief. These activities were carried out under the auspices of the League of Nations as well as on Nansen's own initiative. For these humanitarian efforts he was awarded the Nobel Peace Prize in 1922. Nansen was aware of the shortcomings of existing international structures and was deeply engaged in establishing international co-operation.

Fridtjof Nansen lived at Polhøgda from 1901 until his death in 1930. His grave is in the garden in front of the house.

The Fridtjof Nansen Foundation at Polhøgda was established to conduct research within the interest areas of Fridtjof Nansen and to maintain the property of Polhøgda. The Foundation conducts its research activities under the name of the Fridtjof Nansen Institute (FNI).

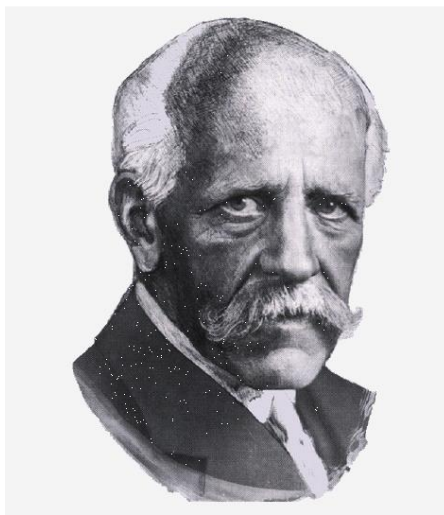


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FNI's Statutes state that:

The Fridtjof Nansen Institute (FNI) shall engage in basic and applied research and commissioned studies, as well as in dissemination of information, consultancy and publishing related to the above. FNI research is to be conducted according to basic rules and principles for modern science. Research activities are conducted in accordance with plans approved by the Board.

It is the Foundation's obligation to keep Polhøgda, including the building as well as the grounds and Nansen's grave, in such a condition as to make it a worthy memorial to Fridtjof Nansen's name, his life and deeds, and a befitting framework for those of his belongings that are of public interest. Nansen's study in the tower is, to the extent possible, to be left as it was when he lived. The property shall not be a museum. It is to be used for the good of mankind, as a place of work, preferably in connection with interests close to Fridtjof Nansen, such as oceanography, polar studies and research of importance to international cooperation.

ABOUT THE FRIDTJOF NANSEN INSTITUTE

The Fridtjof Nansen Institute (FNI) is an independent institution engaged in research on international environmental, energy, and resource management politics. Within this framework the institute's research is mainly grouped around seven focal points:

- Global environmental governance and law
- Climate change
- Law of the Sea and marine affairs
- Biodiversity and genetic resources
- Polar and Russian politics
- European energy and environment
- Chinese energy and environment

The main disciplines are political science and law, but FNI researchers also hold degrees in economics, history, geography, social anthropology and development studies, and have special language and regional competence on Russia and China.

FNI currently has a staff of around 40,

including around 25 full-time researchers and 3-8 Master's students.

FNI's activities include academic studies, contract research, investigations and evaluations.

FNI's sources of funding include the Research Council of Norway, various Norwegian public bodies, business associations and private companies, the European Commission and international research foundations. Annual turnover is around 40 million NOK.



FNI collaborates extensively with other research institutions and individual researchers, in Norway and abroad. It strives to make its expertise available and relevant to users as well as to the public at large. FNI research is published in international scholarly journals and books. The institute also has its own report series.

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