



# *Annual Report*

# 2017



**FRIDTJOF NANSENS INSTITUTT**  
**FRIDTJOF NANSEN INSTITUTE**

# FROM THE DIRECTOR

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It is a great pleasure for me to announce that 2017 was another good year for the Fridtjof Nansen Institute (FNI), both financially and academically.

The biggest achievement in 2017 took place 10 July at the Institute of Directors in London. In what has been labelled 'the Oscars of think tanks', FNI was announced the best European think tank in the field of energy and environment. The Think Tank Awards are presented annually by the UK-based Prospect Magazine. There are four categories: economic and financial, social policy, energy and environment, and international affairs. Nomination criteria include a 'coherent selection of topics of importance, innovative and plausible policy prescription, rigour of analysis, influence on politics, influence on media and wider impact and convening power'. The jury consists of representatives from politics, business, science and major media outlets such as the BBC, The Guardian, Washington Post and Financial Times. FNI, nominated in both the category of energy and environment and in international affairs, was commended by the jury for its high-quality research within environmental politics in general, and for its work related to climate policies in the Arctic and the Anthropocene in particular. The jury also applauded that FNI conducts truly interdisciplinary research.

In addressing the politics of climate change and related challenges such as loss of biodiversity, sea-level rise and changes in the geographical distribution of fish stocks, FNI is increasingly engaging in interdisciplinary research with natural scientists to meet policy demands. For instance, our lawyers and political scientists cooperate with marine biologists in the study of Polar ocean governance, and geologists in the study of sea level rise in the Anthropocene.

During the year, a number of new projects were acquired within our different fields of study, and from different sources of financing. To take a few examples, we were awarded a project on China and the multilateral efforts to reduce mercury emissions from the Research Council of Norway, a project on new Nordic ways to green growth from the Nordic Research Funding Agency NordForsk, and an assessment

of the Coalition for Epidemic Preparedness Innovation by the UK Wellcome Trust. The International Whaling Commission selected us for an evaluation of its working, while the Norwegian ministries of defence and foreign affairs commissioned several studies on High North politics.

While academically strong, FNI also aims to be politically relevant. In 2017, FNI contributed, as facilitators, to a break-through in the international negotiations on farmers' right under the International Plant Treaty in Kigali, Rwanda. We also took the initiative to an international network to target the upcoming process of drafting a new post-2020 Strategic Plan for the Convention on Biological Diversity, and we provided

advice at the UN negotiations about a new treaty under the Law of the Sea Convention to promote the conservation and sustainable use of marine resources in areas beyond national jurisdiction. China remains a priority for FNI as we have built up a strong regional competence in the region over several decades. When Prime Minister Erna Solberg and Minister of Foreign Affairs Børge Brende visited Shanghai in April 2017, FNI was invited, along with the Polar Research Institute, to organize a workshop on Arctic affairs.

If you are interested in our work, please go to our website [www.fni.no](http://www.fni.no), sign up for our newsletter or follow us on Facebook or Twitter.



*Geir Hønneland*

# ANNUAL REPORT OF THE BOARD, 2017

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## ACADEMIC PROFILE AND MAIN OBJECTIVES

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The objective of the FNI is to understand the underlying forces in international environmental and resource politics, and on that basis make well-founded contributions to political solutions of problems in these areas. The institute also works to promote greater awareness of how Norway is influenced by, and may exert influence on, international framework conditions in these areas.

The institute undertakes academic studies, applied research projects, investigations and evaluations. FNI research is expected to maintain a high level of scholarship and contribute to further scientific development through international publication and other means. The institute also strives to be user-friendly and deliver results of practical relevance. The balance between these concerns is complex and is not necessarily reflected in each single project or publication. For the institute as a whole, however, both elements are important.

## FOCAL AREAS AND RESEARCH PORTFOLIO

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In 2017, FNI research activities were grouped in the following seven focal areas:

- Global environmental governance and law
- Climate change
- Law of the Sea and marine affairs
- Biodiversity and genetic resources
- Polar and Russian politics
- European energy and environmental politics
- Chinese energy and environmental politics

The project portfolio consisted of 43 research and evaluation projects. 16 new externally-financed projects started up in 2017, including as many as eight with international funding. In addition, several new tasks were assigned to FNI under its framework agreement with the Norwegian Ministry of Foreign Affairs on contributions towards the development of the government's High North initiative.

## FINANCING AND ECONOMY

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The Research Council of Norway (RCN) was FNI's main source of revenue in 2017, financing 28 of the institute's ongoing projects. These projects, won in competition with other research centres, have been awarded from various RCN programmes, which in turn have received their funding from a range of government ministries and other sources.

The institute also receives an annual basic grant from the RCN. This funding is to be used to 'ensure a long-term basis for professional research quality and results within the institute's key activities'. The grant of NOK 8.150 million in 2017 was used for preparation of manuscripts for peer-reviewed publication, project initiation, supplementary financing of PhD projects and strategic expertise-building projects.

Government ministries, businesses, private foundations and the EU and other international institutions were also among the FNI's sources of funding.

Liquidity remained satisfactory throughout the year 2017.

The institute's economic situation is deemed satisfactory. The FNI Board and leadership consider the plans for continued activities to be justified by the annual accounts for 2017.

## PERSONNEL

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25 researcher work-years were carried out at the FNI in 2017. As of 31 December 2016 the institute had a research staff of 32, including eight in part-time positions. At the same time, the institute's administrative staff consisted of seven persons who in total carried out just over six work-years altogether.

The FNI has continued its active recruitment of Master's degree students. In the course of 2017, six students were associated with the institute for longer or shorter periods. In all, 49 people were associated with the institute during the year, on a full-time or part-time basis or on student scholarships.

As of the end of 2016 the FNI had ten staff members qualified as Researcher I (Professor), while 16 qualified as Researcher II (Associate Professor) in the Norwegian system. Of these 26, 19 hold doctoral degrees. A doctorate automatically results in promotion to Researcher II; the other seven have had their qualifications recognized by external evaluation committees.

The FNI has maintained its focus on doctoral-level research, and in April Pål Wilter Skedsmo received his PhD in social anthropology. At the end of the year, six research staff members were in different stages of their PhD projects. In addition to ensuring important individual qualification, doctoral projects are a major element in our long-term strategy for building expertise.

Three FNI researchers had additional part-time university employment, at the University of Tromsø, the University of Stavanger and the University College of Molde, while two professors, both from the University of Oslo, had part-time employment with the FNI. One guest researcher, from the University of Tromsø, stayed at FNI for most of the year.

## ACADEMIC AND POPULAR SCIENCE PRODUCTION

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2017 was again a good year with regard to scientific publication. Four monographies, 25 peer-reviewed scientific articles and 17 peer-reviewed chapters in scientific books were published.

Following the hiring of an information officer in late 2016 and the launching of a new FNI website around the same time, 2017 was marked by a very considerable increase in the level of information activities, with a much higher production of popular-science research dissemination, and increased visibility in both new and traditional media.

Under the annual Prospect Think Tank Awards in London in July, FNI was awarded the price for best European think tank in the field of energy and environment. The jury commended FNI for its research on climate politics, and its approach to interdisciplinary research, among other things.

## RESEARCH COOPERATION

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A central element in developing the professional activities of the FNI has been expansion of collaboration with other research institutions and individual researchers, in Norway and elsewhere, to supplement the institute's own expertise.

In 2017 the FNI had formalized cooperation with a range of Norwegian institutions. These include the Norwegian Institute of International Affairs (NUPI), the Universities of Oslo, Bergen and Tromsø, CICERO – Centre for International Climate and Environmental Research, NOFIMA, Genøk, the Oslo and Akershus University College, the Siga Group, the

Norwegian Institute of Public Health, Statistics Norway, Nord University and the Norwegian University of Life Sciences (NMBU), the Norwegian Institute for Water Research (NIVA) and the Norwegian Institute of Marine Research.

In 2017 the FNI was also involved in various multinational research projects. Partners included the South Asia Watch on Trade, Economics and Environment (SAWTEE, Nepal), Wageningen University (the Netherlands), Shanghai Institutes for International Studies (China), Imperial College London, University of Otago (New Zealand), University of Plymouth (UK), University of California, University of Leicester (UK), University of New South Wales (Australia), the Autonomous University of Madrid Foundation (Spain), Tsinghua University (China), Peking University, Aarhus University (Denmark) and the French National Institute for Agricultural Research (INRA). In addition, the FNI works together with foreign researchers on an individual basis.

## INSTITUTE LEADERSHIP TEAM

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Throughout 2017, Geir Hønneland was the institute's Director, Lars H. Gulbrandsen was Deputy Director, Kristin Rosendal was Research Director and Claes Lykke Ragner was Head of Administration.

## EQUAL OPPORTUNITY, WORKING ENVIRONMENT, SICK LEAVE

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Of the 49 persons affiliated with the institute in 2017, 25 were men and 24 were women. The FNI does not have

specific policies for employing women, but, viewed over a period of several years, recruitment has been gender-balanced, also on the different competence levels.

Sick leave in 2017 stood at 2.1%.

In the assessment of the Board, the FNI enjoys a good social and physical working environment.

FNI activities have little direct impact on the external environment. We strive to reduce paper consumption through the use of electronic media; paper, plastics and food waste are sorted and delivered for recycling.

## MANAGEMENT OF THE POLHØGDA PROPERTY

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In addition to day-to-day maintenance, FNI in 2017 carried out a thorough renovation of the Director's office. In the museum room in the basement, mould was detected on some of the objects, and measures to improve the room's climate was immediately set into force. The objects in question were taken out of the room and sent to professional preparation.

## WORK OF THE BOARD AND THE COUNCIL

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One Council meeting was held in 2017, and there were two meetings of the Board.

Lysaker, 17 April 2018

(signed by all Board members and the Director)



## MEMBERS OF FNI'S BOARD AND COUNCIL following the 2017 Annual Meeting

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### BOARD

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Øyvind Østerud (Leader)  
Bjørn Tore Godal (Deputy Leader)  
Anne Louise Koefoed  
Ann Therese Lotherington  
Christian Fredrik Michelet  
Pål Wilter Skedsmo, (staff representative)

### COUNCIL

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Sverre Lodgaard (Leader)  
Kate Hansen Bundt (Deputy Leader)  
Nils Böhmer  
Sverre Diesen  
Rasmus Hansson  
Anne Lene W. Hojem  
Kjetil Høyer  
Ingvild Jakobsen  
Anniken Ramberg Krutnes  
Helene Sjursen  
John-Mikal Størdal  
Liv Monica Stubholt  
Gry Synnevåg  
Geir Ulfstein  
Kåre Willoch  
Julie Wilhelmsen  
Jan-Gunnar Winther  
Pål Wilter Skedsmo (staff representative)



*Photo: Jan Dalsgaard Sørensen*

# ANNUAL ACCOUNTS 2017

## FINANCIAL STATEMENT

	Accounts 2017 (NOK)	Note	Accounts 2016 (NOK)
<b>Operating income</b>			
Norw. Research Council, incl. basic grant	30 926 427		33 868 800
Norwegian govt. & public institutions	2 201 334		1 885 059
Other research income	4 393 473	1	2 419 816
Other operating income	146 590	2	145 200
<b>Sum operating income</b>	<b>37 667 825</b>		<b>38 318 875</b>
<b>Operating costs</b>			
Transfers to cooperation partners	2 852 396		4 366 401
Salaries and personnel costs	29 659 250	3,4	25 207 660
Ordinary depreciations	326 850	5	333 493
Other operating costs	4 306 620	4,6	7 011 664
<b>Sum operating costs</b>	<b>37 145 116</b>		<b>36 919 218</b>
<b>Result excluding financial income</b>	<b>522 708</b>		<b>1 399 657</b>
Net financial income	232 357		178 185
<b>Ordinary pre-tax result</b>	<b>755 066</b>		<b>1 577 842</b>
Tax on ordinary result	18 750	7	18 129
<b>Result</b>	<b>736 316</b>		<b>1 559 713</b>
Transfer to capital:	736 316		1 559 713
<b>Sum transfer of result</b>	<b>736 316</b>		<b>1 559 713</b>

## BALANCE SHEET, 31 DECEMBER

	Accounts 2017 (NOK)	Note	Accounts 2016 (NOK)
<b>Assets</b>			
<u>Fixed assets</u>			
Real estate: Polhøgda	1 179 535	5	1 193 900
New building	6 453 966	5	6 723 361
Office equipment, machinery	26 421	5	69 511
<b>Sum fixed assets</b>	<b>7 659 921</b>		<b>7 986 771</b>
<u>Liquid assets</u>			
Trade accounts receivable	3 190 747		2 388 193
Other accounts receivable	412 565	8	1 768 227
Bank deposits, cash etc.	21 884 412	9	19 800 852
<b>Sum liquid assets</b>	<b>25 487 724</b>		<b>23 957 272</b>
<b>Sum assets</b>	<b>33 147 645</b>		<b>31 944 043</b>
<b>Capital and Debts</b>			
<u>Capital</u>			
Basis fund	890 000	10	890 000
Accumulated capital	11 963 023	10	11 226 708
<b>Sum capital</b>	<b>12 853 023</b>		<b>12 116 708</b>
<u>Allocation for future obligations</u>			
Pension obligations	2 250 000	3,11	2 250 000
<b>Sum allocation for future obligations</b>	<b>2 250 000</b>		<b>2 250 000</b>
<u>Short term debt</u>			
Accounts payable	425 542		946 676
Payable tax	18 750	7	18 129
Taxes and assessments	2 114 528		2 055 912
Other short term debt	15 485 802	8	14 556 618
<b>Sum short term debt</b>	<b>18 044 622</b>		<b>17 577 335</b>
<b>Sum debt</b>	<b>20 294 622</b>		<b>19 827 335</b>
<b>Sum capital and debt</b>	<b>33 147 645</b>		<b>31 944 043</b>

Lysaker 17 April 2018

(signed by all Board members and the Director)

## NOTES

### ACCOUNTING PRINCIPLES

The annual accounts have been prepared in accordance with Norway's Accounting Act and with recognized good accountancy practices for small enterprises.

Received allocations are entered into the accounts as income in accordance with the progress of the project in question, with each project considered separately. The sale of services to private businesses is registered as income upon delivery.

Liquid assets and short term debts normally include items that are due for payment within one year after the date of balance, as well as items related to the operating cycle. Liquid assets are assessed at procurement cost or estimated real value, whichever is lower. Short-term debt is balanced at its nominal value at the time of establishment.

Possessions intended for permanent ownership and use are classified as fixed assets, and are assessed at procurement cost. Fixed assets are entered into the balance sheet and are depreciated over their economic lifespan. Fixed assets are written down to their real value in the case of drops in value that are not expected to be temporary. This is reversed if the basis for the write-down no longer applies. Long-term debts are balanced at their nominal value at the time of their establishment.

Items in foreign currency are valued according to the exchange rate at the end of the year.

Trade accounts receivable and other accounts receivable are valued at their nominal value minus allocations intended to cover expected losses. Such allocations are determined on the basis of individual assessment of the accounts receivable in question. In addition, for other accounts receivable, an unspecified allocation to cover expected losses is made.

With effect from 2008, the Norwegian tax authorities have determined that FNI must pay tax on parts of its income. Payable tax is calculated as a result of taxable turnover with a proportional part of expenses deducted. Deferred tax assets are not entered into the balance sheet, as only a small portion of the foundation's turnover is taxed.

The company is required to have a mandatory occupational pension scheme.

#### NOTE 1 OTHER RESEARCH INCOME

	2017	2016
Private sector	1 997 553	1 883 343
Other research institutions	0	0
Foreign institutions	2 395 920	536 473
<b>Total</b>	<b>4 393 473</b>	<b>2 419 816</b>

#### NOTE 2 OTHER OPERATING INCOME

	2017	2016
Sales, rent and other income	66 590	65 200
Grant from Bærum municipality	80 000	80 000
<b>Total</b>	<b>146 590</b>	<b>145 200</b>

#### NOTE 3 PERSONNEL COSTS

	2017	2016
Salaries	21 491 437	19 572 311
Payroll tax	3 603 615	3 037 568
Pensions	4 085 359	2 298 044
Hired personnel	36 850	0
Other benefits	441 989	299 737
<b>Total</b>	<b>29 659 250</b>	<b>25 207 660</b>

The number of person-years worked in 2017 was 31.0.

In accordance with Norway's Mandatory Occupational Pension Act, the institute is required to have a pension scheme. This pension scheme is fully compliant with the obligations of the Act.

#### NOTE 4 BENEFITS/REMUNERATION OF THE BOARD, DIRECTOR AND AUDITOR

##### Benefits for leading persons

	Salary	Pensions	Other benefits	Total
Director	1 314 811	230 036	15 532	1 560 379
Board	85 000	0	0	85 000

There is no agreement concerning severance pay, bonus, profit sharing, or similar, for the FNI Director or the Board.

No loans or financial guarantees have been given to any FNI employees, board members or persons close to these.

##### Auditor's remuneration

Auditing	56 840
Other services	11 440
<b>Total</b>	<b>68 280</b>

The auditor's fee is exclusive of VAT.

#### NOTE 5 DEPRECIATION OF FIXED ASSETS

	Polhøgda	New building	Office equipment & machinery	Total
Procurement cost 01.01	1 214 419	8 894 527	215 302	10 324 248
+ New assets	0	0	0	0
- Exited assets	0	0	0	0
= Procurement cost 31.12	1 214 419	8 894 527	215 302	10 324 248
Accum. depreciations 01.01	20 519	2 171 166	145 792	2 337 477
+ Ordinary depreciations	14 365	269 395	43 090	326 850
= Accum. depreciations 31.12	34 884	2 440 561	188 882	2 664 327
<b>Balance sheet value 31.12</b>	<b>1 179 535</b>	<b>6 453 966</b>	<b>26 421</b>	<b>7 659 921</b>
Depreciation rates (%)	1-10	2-20	20-33	

#### NOTE 6 OTHER OPERATING COSTS

This includes property maintenance costs of NOK 456 091. Such costs in 2016 were NOK 866 531. The Polhøgda property is maintained and developed in accordance with the FNI Statutes.

#### NOTE 7 TAXES

##### Basis for tax cost, changes to deferred tax and payable tax

Pre-tax result	755 066
+/- Change in differences not part of the basis for deferred tax/tax assets	118 724
+/- Share of income that is tax-exempted	-821 623
+/- Permanent differences	25 960
<b>= The basis for tax cost in 2017</b>	<b>78 127</b>
+/- Changes in differences part of the basis for deferred tax/tax assets	0
+/- Changes in deficits, tax credits etc, to be carried forward	0
<b>= Basis for payable tax in the financial statement</b>	<b>78 127</b>

#### Distribution of tax cost

Payable tax	18 750
+/- Change in deferred tax/tax assets	0
<b>= Tax cost 24%</b>	<b>18 750</b>
<b>= Tax cost in the financial statement</b>	<b>18 750</b>

#### Payable tax in the balance statement

Payable tax in the tax cost	18 750
<b>= Payable tax in the balance statement</b>	<b>18 750</b>

Deferred tax assets are not entered into the balance sheet.

#### **NOTE 8 ACCOUNTS RECEIVABLE AND DEBTS**

	2017	2016
Accounts receivable due more than 1 year ahead	0	0
Long-term debt due more than 5 years ahead	0	0

No FNI assets are bound up as collateral for debts or guarantees.

#### **NOTE 9 BANK DEPOSITS, CASH ETC.**

Deducted tax deposits per 31.12.2017 totalled NOK 1 114 608. The corresponding figure was NOK 1 058 928 on the same date in 2016.

#### **NOTE 10 CAPITAL**

	<b>Basis fund</b>	<b>Accumulated capital</b>	<b>Total</b>
Capital 01.01	890 000	11 226 708	12 116 708
Result 2017	0	736 316	736 316
<b>Capital 31.12</b>	<b>890 000</b>	<b>11 963 024</b>	<b>12 853 023</b>

#### **NOTE 11 PENSION OBLIGATION**

FNI has a running pension agreement with the former director who retired in January 2012. Part of the pension obligations under this agreement is not insured, and is financed through regular operations.

Number of employees included in this pension scheme: 1

Discount rate used to calculate pension obligations: 4.0%

The annual adjustment of the pension corresponds to the percentage change in the Public Pension Base Rate.

This pension agreement is for life, to be taken over by the surviving spouse with a reduced obligation.



# THE AUDITOR'S REPORT

In preparing the financial statements, management is responsible for assessing the foundations ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the foundation or to cease operations, or has no realistic alternative but to do so.

**Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

For further descriptions of auditor's responsibilities refer to <https://revisorforeningen.no/revisjonsberetninger>

**Report on Other Legal and Regulatory Requirements**

*Opinion on Registration and Documentation*

Based on our audit of the financial statements as described above, and control procedures we have considered necessary in accordance with the International Standard on Assurance Engagements (ISAE) 3000, «Assurance Engagements Other than Audits or Reviews of Historical Financial Information», it is our opinion that management has fulfilled its duty to produce a proper and clearly set out registration and documentation of the foundation accounting information in accordance with the law and bookkeeping standards and practices generally accepted in Norway.

*Opinion on management*

Based on our audit of the financial statements as described above, and control procedures we have found necessary in accordance with International Standard on Assurance Engagements (ISAE) 3000, we believe the foundation is managed in accordance with the law, the Foundation purposes and bylaws otherwise.

Drammen, May 14, 2018

Revisorkollegiet AS

  
Svein A. Andersen  
State Authorized Public Accountant

*Translation has been made for information purposes only*



To the board of  
Fridtjof Nansens Institute

**INDEPENDENT AUDITOR'S REPORT  
Report on the Audit of the Financial Statements**  
*Opinion*

We have audited the financial statements of Fridtjof Nansens Institute, showing a net profit NOK 736 316. The financial statements which comprise the balance sheet as at December 31, 2017, and the statement of income for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Fridtjof Nansens Institute at December 31, 2017, and its financial performance for the year that ended in accordance with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway.

*Basis for Opinion*

We conducted our audit in accordance with laws, regulations, and auditing standards and practices generally accepted in Norway, included International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company as required by laws and regulations, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Other Information*

Management is responsible for the other information. The other information comprises the Board of Directors' report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

*Responsibilities of the Board of Directors and the Management's for the Financial Statements*

The Board of Directors and the Managing Director (the management) are responsible for the preparation and fair presentation of the financial statements in accordance with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

# FNI STAFF 2017

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## LEADERSHIP TEAM

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**Hønneland, Geir**, Director, Research Professor, Dr. Polit.

**Gulbrandsen, Lars H.**, Deputy Director, Research Professor, Ph.D.

**Rosendal, G. Kristin**, Research Director, Research Professor, Dr. Polit.

**Ragner, Claes Lykke**, Head of Administration and Information, Cand. Scient.

## RESEARCH STAFF

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**Andersen, Regine**, Senior Research Fellow, Dr. Polit.

**Andresen, Steinar**, Research Professor, Cand. Polit.

**Eikeland, Per Ove**, Senior Research Fellow, Cand. Polit.

**Fauchald, Ole Kristian**, Research Professor, Doctor of Law

**Fodchenko, Irina**, Research Fellow, Master of Law (July-December)

**Hansen, Harald Sakarias Brøvig**, Researcher, Master of International Fisheries Management (until September)

**Heggelund, Gørild**, Senior Research Fellow

**Inderberg, Tor Håkon Jackson**, Senior Research Fellow, Ph.D.

**Jensen, Leif Christian**, Senior Research Fellow, Ph.D.

**Jensen, Øystein**, Senior Research Fellow, Ph.D.

**Jevnaker, Torbjørn**, Research Fellow, Master of Political Science

**Jørgensen, Anne-Kristin**, Senior Research Fellow, Cand. Polit.

**Korppoo, Anna**, Research Professor, Ph.D.

**Loe, Julia S. P.**, Senior Policy Analyst / Doctoral Research Fellow, Master of Arts

**Moe, Arild**, Senior Research Fellow, Cand. Polit.

**Østhagen, Andreas**, Research Fellow, M.Sc. International Relations (from July)

**Prip, Christian**, Senior Policy Analyst, Master of Law

**Raspotnik, Andreas**, Senior Research Fellow, Ph.D. (from November)

**Rottem, Svein Vigeland**, Research Fellow, Ph.D.

**Rowe, Lars**, Senior Research Fellow, Ph.D.

**Sandberg, Kristin Ingstad**, Sr. Research Fellow

**Skedsmo, Pål Wilter**, Senior Research Fellow, Ph.D.

**Skjærseth, Jon Birger**, Research Professor, Dr. Polit.

**Soltvedt, Ida Folkestad**, Research Fellow, Master of Political Science

**Stensdal, Iselin**, Research Fellow, Master in Chinese Studies

**Stokke, Olav Schram**, Research Professor, Dr. Philos.

**Tvedt, Morten Walløe**, Senior Research Fellow, Cand. Jur.

**Vidas, Davor**, Research Professor, Doctor of Law

**Vormedal, Irja**, Senior Research Fellow, Ph.D.

**Wettestad, Jørgen**, Research Professor, Cand. Polit.

**Winge, Tone**, Senior Research Fellow, Master of Development Studies

## ADMINISTRATIVE STAFF

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**Abraha, Biniam**, Cleaner

**Flåm, Karoline Hægstad**, Head of Information, Master of Political Science (from August)

**Haugbo, Ola Just**, Manager of Information Systems

**Hiorth, Rigmor L.W.**, Administrative Assistant (until March)

**Lorentzen, Kari**, Librarian

**Soltvedt, Ida Folkestad**, Acting Head of Information, Master of Political Science (from October)

**Sørensen, Hanne**, Head of Accounting

**Sørensen, Jan Dalsgaard**, Caretaker

## MASTER'S STUDENTS

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**Gordner, Maline Salicath** (September-December)

**Otterlei, Sigrid Johanne** (from November)

**Rognstad, Helga** (June-December)

**Sundsbo, Lise Marie** (until April)

**Tomasko, Michelle** (January-May)

**Valler, Thea Marie** (April-November)

## GUEST RESEARCHERS

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**Bognar, Dorottya**, University of Tromsø

# STAFF LINE-UP AS OF MAY 2018

## Leadership team



Geir Hønneland  
Director



Lars H. Gulbrandsen  
Deputy Director



G. Kristin Rosendal  
Research Director



Claes Lykke Ragner  
Head of Administration

## Research staff



Regine  
Andersen



Steinar  
Andresen



Per Ove  
Eikeland



Ole Kristian  
Fauchald



Gørild  
Heggelund



Tor Håkon J.  
Inderberg



Leif Christian  
Jensen



Øystein  
Jensen



Torbjørn  
Jevnaker



Anne-Kristin  
Jørgensen



Anna  
Korppoo



Julia S. P.  
Loe



Arild  
Moe



Andreas  
Østhagen



Christian  
Prip



Helga  
Rognstad



Svein Vigeland  
Rottem



Lars  
Rowe



Kristin Ingstad  
Sandberg



Peter Johan  
Schei



Pål Wilter  
Skedsmo



Jon Birger  
Skjærseth



Ida Folkestad  
Soltvedt



Iselin  
Stensdal



Olav Schram  
Stokke



Morten Walløe  
Tvedt



Davor  
Vidas



Irja  
Vormedal



Arne  
Walther



Jørgen  
Wettestad



Tone  
Winge

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Karoline Hægstad  
Flåm



Kari  
Lorentzen



Ida Folkestad  
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Hanne  
Sørensen



Jan Dalsgaard  
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# THE FNI IN FIGURES

	2009	2010	2011	2012	2013	2014	2015	2016	2017
<b>Work-years</b>	31.3	31.2	31.9	30.9	29.2	29.3	27.0	28.6	31.0
- including research work-years	25.0	25.0	25.6	25.4	23.9	24.0	21.8	22.9	24.9
<b>Economy (million NOK)</b>									
- Gross turnover	30.1	30.7	32.3	34.0	35.2	37.2	39.9	38.3	37.7
- Net turnover (excl. income transferred to partners)	23.8	23.3	26.9	27.9	30.1	32.3	32.9	32.7	34.8
- Result	- 1.3	- 0.2	0.6	0.6	0.1	0.3	0.7	1.6	0.7
- Capital	8.5	8.3	8.9	9.5	9.5	9.9	10.6	12.1	12.9
<b>Scientific publications*</b>									
- Books (monographs)	1	6	0	3	4	3	1	5	4
- Journal articles	17	27	12	11	18	27	24	31	25
- Book chapters	9	8	11	19	45	21	34	16	17
- Publication points**	31.7	71.2	24.8	41.4	71.4	70.5	62.3	81.6	71.3
<b>Other academic publications ***</b>									
- Books****	4	3	4	7	7	2	5	2	5
- Journal articles	2	4	1	3	2	2	5	4	9
- Book chapters	3	0	8	4	1	1	6	1	4
- FNI Reports	13	17	14	18	6	16	10	7	2
- FNI Climate Policy Perspectives reports	-	-	3	4	4	3	1	0	0
- External reports	3	4	2	2	4	2	5	1	3
<b>Commentaries / popularized publications</b>	45	21	22	30	30	31	33	31	20
<b>Presentations/lectures:</b>	123	152	142	120	175	122	140	100	119
- lecture series/courses	4	3	5	3	3	3	2	2	2
- at universities etc.	23	22	21	23	30	24	24	13	24
- at scholarly conferences	36	53	48	25	51	33	44	49	35
- for users	55	66	57	58	76	48	49	21	48
- for the public	5	8	11	11	15	14	21	15	10
<b>Registered media coverage*****</b>	246	129	100	134	173	120	141	141	164
<b>FNI events*****</b>	10	11	10	9	9	10	5	13	7

\* According to The Norwegian Association of Higher Education Institutions (UHR)'s definition of 'scientific publication', including requirements that the publication presents new insight, has a form which enables verification of results (incl. references), and is published in approved scientific publication channels (journals/book publishers) with peer review.

\*\* Publication points are calculated according to rules set by the Research Council of Norway. In 2015, these rules were revised, increasing credits for external, and in particular international, co-authorship. Using the old rules, FNI would have received 54 points in 2015 and 76 points in 2016.

\*\*\* Books, articles, book chapters and reports that, for various reasons, do not fulfil the UHR definition of "scientific publication", but which are directed towards an academic audience (as opposed to commentary articles and other popularized publications which are mainly directed towards users and the public).

\*\*\*\* Also includes edited books, new editions, translated versions and other books (or book-like publications) where FNI researchers have been heavily involved.

\*\*\*\*\* News agency articles etc. published in several different newspapers/media are here counted only as one.

\*\*\*\*\* Larger seminars and conferences organized by FNI (alone or in cooperation with others).

# THE NANSEN HERITAGE

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Fridtjof Nansen (1861–1930) became famous for his exploration of the Arctic, but he also made major scientific contributions and worked as a diplomat. In his later years he worked extensively to help prisoners of war and refugees, and with famine relief. These activities were carried out under the auspices of the League of Nations as well as on Nansen's own initiative. For these humanitarian efforts he was awarded the Nobel Peace Prize in 1922. Nansen was aware of the shortcomings of existing international structures and was deeply engaged in establishing international cooperation.

Fridtjof Nansen lived at Polhøgda from 1901 until his death in 1930. His grave is in the garden in front of the house.

The Fridtjof Nansen Foundation at Polhøgda was established to conduct research within the interest areas of Fridtjof Nansen and to maintain the property of Polhøgda. The Foundation conducts its research activities under the name of the Fridtjof Nansen Institute (FNI).

FNI's Statutes state that:

*The Fridtjof Nansen Institute (FNI) shall engage in basic and applied research and commissioned studies, as well as in dissemination of information, consultancy and publishing related to the above. FNI research is to be conducted according to basic rules and principles for modern science. Research activities are conducted in accordance with plans approved by the Board.*

It is the Foundation's obligation to keep Polhøgda, including the building as well as the grounds and Nansen's grave, in such a condition as to make it a worthy memorial to Fridtjof Nansen's name, his life and deeds, and a befitting framework for those of his belongings that are of public interest. Nansen's study in the tower is, to the extent possible, to be left as it was when he lived. The property shall not be a museum. It is to be used for the good of mankind, as a place of work, preferably in connection with interests close to Fridtjof Nansen, such as oceanography, polar studies and research of importance to international cooperation.

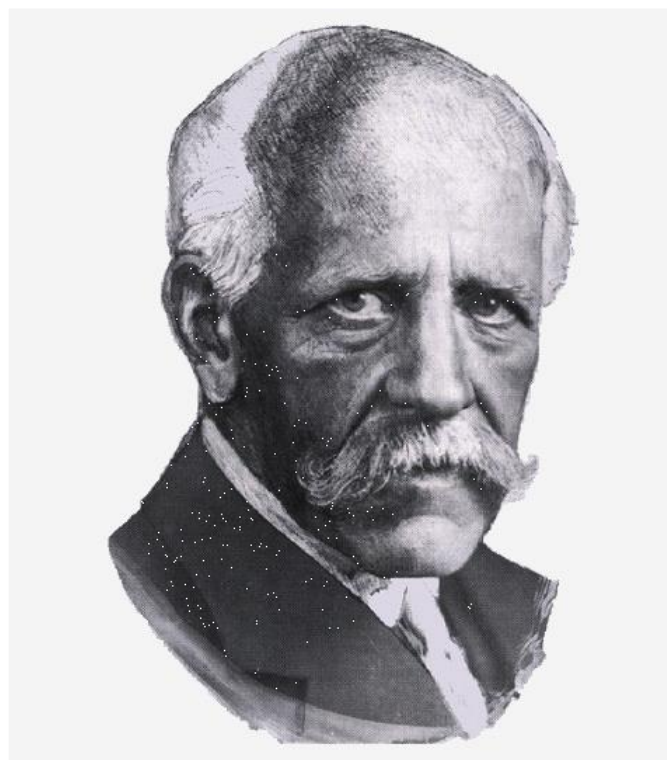


Photo: Jan Dalsgaard Sørensen

# ABOUT THE FRIDTJOF NANSEN INSTITUTE

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The Fridtjof Nansen Institute (FNI) is an independent institution engaged in research on international environmental, energy, and resource management politics. Within this framework the institute's research is mainly grouped around seven focal points:

- Global environmental governance and law
- Climate change
- Law of the Sea and marine affairs
- Biodiversity and genetic resources
- Polar and Russian politics
- European energy and environment
- Chinese energy and environment

The main disciplines are political science and law, but FNI researchers also hold degrees in economics, history, social anthropology and development studies, and have special language and regional competence on Russia and China.

FNI currently has a staff of around 40, including around 25 full-time researchers and 3-8 Master's students.

FNI's activities include academic studies, contract research, investigations and evaluations.

FNI's sources of funding include the Research Council of Norway, various Norwegian public bodies, business associations and private companies, the European Commission and international research foundations. Annual turnover is around 40 million NOK.

FNI collaborates extensively with other research institutions and individual researchers, in Norway and abroad. It strives to make its expertise available and relevant to users as well as to the public at large. FNI research is published in international scholarly journals and books. The institute also has its own report series.



## **Fridtjof Nansen Institute**

Fridtjof Nansens vei 17, P.O.Box 326, 1326 Lysaker, Norway  
Tel: +47 67111900 / Fax: +47 67111910  
post@fni.no / www.fni.no